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# Concept design for a collaborative digital learning tool for film post-production

# ABSTRACT

This article considers how and in what form a collaborative digital learning tool can 1. 2. contribute to the training of trainees in the field of film post-production. A concept 3. design for such a tool is presented. The concept design was the product of a series 4. of collaborative investigations, and the initial findings of these investigations are 5. reported. The initial findings suggest that such a digital learning tool has the poten-6. tial to qualitatively improve how training is offered in the complex field of film post-7. production. The proposed digital learning tool seeks to combine the in-depth training 8. associated with university-based training programmes, with access to a broad range 9. of resources contributed by expert film practitioners, as well as enabling trainees 10. to engage directly with such expert film practitioners (an approach based on the 11. 'T-shape' model of training). In order to become expert film practitioners, train-12. ees have to become proficient in every aspect of the post-production process of film 13. production. Post-production is not a routine practice that can be followed in a step-14. by-step manner. Experts in this field are characterized by their creativity and flexibil-15. ity in being able to adapt the post-production process to the particular requirements 16. of each film production. Such experts have an invaluable contribution to make to 17. the training of the next generation of professional film practitioners. The concept for 18. the collaborative digital learning tool presented in this article was designed in close 19. collaboration with such experienced film practitioners, in order that their knowledge

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# **KEYWORDS**

post-production film collaboration digital tool learning

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and experience can be made directly accessible to trainees in the field. The article identifies design challenges, discusses the applied participatory design methods and illustrates how the design challenges identified were addressed through visualization and the design concept. The article concludes with a discussion of the possible impact of the tool, and presents recommendations for the design and development of training within higher education film departments.

# INTRODUCTION

10. The end of the use of film as the standard medium for the production of 11. motion pictures also brought to an end the process by which such films 12. had been produced. Film cameras, film reels and the mechanical equipment 13. required to operate them took their place in the museums of film history, 14. and were replaced by a number of digital formats, databases and a seemingly 15. never-ending production of updated software programs and applications. 16. Today even film experts have a hard time keeping pace with developments in 17. digital film technology. In our time there has been a technological revolution 18. in the production of motion pictures, and therefore of necessity a redefinition 19. of how those engaged in film production are to be trained for this digital age. 20. It follows that those engaged in the training of digital film production staff 21. will seek to create and use digital learning tools in order to facilitate train-22. ing and learning in what is, in production terms, a new industry. This article 23. describes a concept for one such digital learning tool for use in relation to film 24. post-production, and how such a tool could provide detailed interactive visual-25. izations of the digital production process, a range of digital learning resources, 26. and the opportunity to engage directly with expert film practitioners. 27.

The post-production process in digital film production involves a range 28. of skills in which all practitioners need to be proficient. Trainees (novices and 29. beginners) need to acquire, in addition, the flexibility to apply these skills to 30. the particular requirements of each project. It is this ability, above all, that 31. characterizes the difference between experts and trainees in the field of film 32. production. Trainees can gain an intrinsic understanding of the skills required 33. through practice and collaboration with experienced, expert colleagues, who 34. are in a position to act as guide and mentor, providing trainees with the oppor-35. tunity to ask questions and explore ideas (Bereiter and Scardamalia 1993). 36. However, the time available to such experts to act as mentors, advisors and 37. collaborators is, it must be recognized, limited, constrained by the demands 38. of their professional careers and the budgets available within university film 39. departments to fund their participation.

40. Feightner and Eicholz (2004) date the use of computer technology to 41. enhance film images in post-production as commencing in the late 1970s. In 42. 1982, Disney's breakthrough animated movie Tron (Lisberger, 1982) stunned 43. the film industry by demonstrating just how far digital technology had evolved. 44. The entire film production process is now digitized, providing a novel set of 45. creative tools that allow film-makers an unprecedented range of resources to 46. control and refine the final presentation of their film images (Feightner and 47. Eicholz 2004). In parallel with these technical advances experienced practi-48. tioners like Kottolli (2006) have identified how the global industry is devel-49. oping collaborative methods of managing complex digital productions within 50. culturally diverse teams. Krippendorff (2006) and Kuutti (2007) draw atten-51. tion to an interesting development that has occurred within higher education, 52.

1. namely how established disciplines are engaging with a design approach to 2. knowledge production, increasing the range of subject areas in which design 3. is seen as having a significant contribution to make. As a consequence, what 4. is designed is changing, and new tools and methods of design research are 5. needed in order to address the increasing scope, scale and complexity of film 6. post-production (Sanders and Stappers 2008). Thus, researchers and practi-7. tioners in the field of film production need to consider models that advocate a 8. more contextual, situated, multidisciplinary and nuanced understanding of the 9. relationship between personal knowledge and the data-dense visualizations 10. of digital film production. Educators and developers need to design tools 11. that will enable more collaborative knowledge creation within university film 12. departments and the film industry.

13. Task-related visualizations can compress extensive data and complicated information, which allows a range of processes to be made accessible to a wide 14. 15. and diverse range of practitioners. However, Tufte (1990, 2002) advocates the 16. creation of high-density designs to allow viewers to select, narrate, recast and 17. personalize data for their own use. Standard Gantt charts, for example, tend 18. to be analytically thin and simple, thus lacking substantive detail (Tufte 2002). 19. Visual clutter and confusion can be understood as failures of design. As Tufte 20. (1990) has argued, illustrating cognitive complexity is difficult. The collabora-21. tive capacity of social media tools, such as wikis, blogs and online forums, 22. creates the possibility for trainees and experts to participate in creating data-23. dense and more accurate visualizations of film production processes such as 24. post-production. This raises the difficult question of how social media tools 25. can be used to facilitate the learning of complex and demanding subjects and 26. skills. However, the difficulty involved should not be used as a reason for not 27. engaging with the issues it raises. Chen and Bryer (2013) argue that agenda-28. driven social networks can make a significant contribution to learner-centred 29. learning, an approach which encourages the active participation of learners 30. in their education. They suggest that open social media can provide students 31. with access to a considerably greater range and quality of information and 32. experience than can be made available within a closed teaching environment 33. (Chen and Bryer 2013). It is recognized, however, that a lot of preparatory 34. work needs to be undertaken to understand what works, how and in what circumstances, and how this can be used in specific training programmes such 35. 36. as film production.

37. The current generation of film production trainees is the first genera-38. tion to have grown up in a digitally connected environment that facilitates 39. social learning. The advantages of social learning, including learning by exam-40. ple and the reinforcement of learning through social activity with peers, also 41. characterize the form of collaboration to be facilitated by the digital learning 42. tool that is the subject of this article. Bandura (1977) identified three major 43. variables involved in social learning (the learner, the behaviour and the envi-44. ronment) and considered how each of these variables can influence the other 45. two. Social networking technologies (social media) have created learning 46. environments, where experts can act as role models, facilitators of effective 47. collaboration and mentors. This has led to the creation of learning networks 48. that can boost the learning of generic skills that are necessary to a professional 49. career. In the case of film students, it has enabled students based in editing 50. rooms and remote locations to make contact with a large Internet community 51. of film professionals, through which they can obtain and exchange knowledge 52. and ideas. Bryer and Zavattaro (2011) describe how social media tools facilitate social interaction, enable and encourage collaboration and allow stakeholders 1. to share information and discuss issues of common interest. 2.

However, social learning is not the same as social media. Social media has 3. transformed the sharing and exchanging of information, but it does not by 4. itself enable people to identify the information they need. There is a concern 5. that trainees may spend an excessive amount of time searching for informa-6. tion that may not prove relevant to the subject they are investigating. This is 7. not necessarily wasted time, as the conversations and interactions they engage 8. in during this process may contribute to their learning. However, in the case 9 of film studies as with other subjects taught at university level, it is part of 10. the lecturer's role to provide trainees with information on a range of Internet-11. based resources and references that relate directly to their programme of 12. study, as well as for new interests that they may develop over the course of 13. their training. Social learning and social media tools are separate entities, but 14. social media tools can be used to make an important contribution to social 15. learning. Social media tools provide learners with 'connections across bound-16. aries and over time', facilitating informal discussion and collaboration, key 17. elements in social learning (Chen and Bryer 2013). 18.

Social learning theories, especially connectivism, provide insights on the role 19. of experts in the social-networked environment. Siemens (2004) addressed how 20. social learning can be integrated with social media technologies and how this can 21. enhance and qualitatively change people's capacity to learn. The role of train-22. ing course staff is to assist trainees build learning pathways and make connec-23. tions with existing and new knowledge resources, assisting them to connect to 24. shared knowledge using Wikipedia, Twitter RSS and other similar platforms. 25. The faculty seek to ensure that trainees develop the vertical, film-related exper-26. tise and knowledge that contribute to a T-shape-based skills programme. 27.

In considering how digital tools and visualization can support training in film post-production, we addressed the following research questions:

 How can trainees, who are able and willing to participate in the creation of new film-related knowledge, be enabled to become proficient in film postproduction through the use of digital tools and visualization?

• What kind of digital tools can promote collaborative and interactive learning by trainees?

Our concept design challenge was to co-design, in conjunction with film 37. education experts, a concept for a tool for use in collaborative film educa-38. tion. The specific task, in the first instance, was to design a concept for an 39. Internet-based interface and learning tool for use in the Film Department of 40. Aalto University (ELO) in 2010–2011. This took place in the wider context 41. of the research project 'Visual Innovations for Inclusive Projects with Diverse 42. Participants' (VIPP; Raike 2010), which in turn followed the 'CinemaSense' 43. project (Raike 2006; Raike and Hakkarainen 2009). 44.

The design team consisted of designers with backgrounds in programming,45.graphic design and media production (Keune, Lindholm and Muttilainen, three46.of the four co-authors of this article, and the visual designer Martti Arvilommi).47.The team was joined by ELO staff members Jussi Lohijoki (a post-production48.workshop expert) and Anna Heiskanen (a film and television production lecturer).49.Lohijoki later acted as a 'design participant' and Keune as a 'design informant'.50.

In this article, we address how both the trainee's individual development, and the acquisition of the standard film domain-specific knowledge the 52.

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1. trainee needs to acquire can be facilitated through an online post-production 2. learning tool. Collaborative knowledge-building is used as a way to train film 3. students (trainees) in higher education institutions to achieve professional 4. status as film-makers. This article discusses recognized film post-production 5. design challenges and design opportunities in modern network-based film 6. post-production. It illustrates the use of a design process used by film educa-7. tion experts, and describes the design results of a possible tool concept for 8. film post-production. Finally, the article discusses the possible contribution of 9. the design results in enabling the academic and industrial film sectors to work 10. and collaborate more effectively together within higher education settings.

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# 12. DESIGN CHALLENGES IN FILM POST-PRODUCTION DESIGN 13. IN HIGHER EDUCATION

14. Film post-production is a data-dense process. The 'post-production' process of 15. film production usually starts after the shooting of the film material. However, 16. the planning of post-production often occurs during pre-production, when, for 17. example, the budget, as well as the resources and the equipment to be used 18. during filming are specified. According to a design participant (Lohijoki, personal 19. communication, November 2010), the post-production process progresses 20. through five main phases: original material, offline, online, grading and distribu-21. tion. Understanding the differentiation that exists between these phases does 22. in itself present a challenge during post-production training. The process does 23. not necessarily progress linearly from one phase to the next, but may include 24. project-specific iterations that may be perceived initially as contradictory by 25. trainees. Additional phases may occur simultaneously without a defined start 26. or end, such as the creation of sound, music and visual effects. For trainees, this 27. often poses time management challenges. Experts in post-production are char-28. acterized by the ability to create an organized mental image of the flow of the 29. post-production process, and the flexibility to adjust to project-specific conditions 30. (Lawson 1980). Such flexibility is particularly important, as the post-production 31. process is not the same across the film industry. Different process flows may be 32. followed, depending on the specific requirements of a production. It is therefore 33. important for trainees to gain an in-depth understanding of the overall proc-34. ess, as well as each phase of post-production. At each stage they must be able 35. to adapt to different situations as they arise, and at the same time maintain and 36. develop their creativity within the constraints of each project (Lawson 1980). 37.

Therefore, both the educational and the design challenge is to consider
how university educators can create a *developmental trajectory* that allows the talent and potential of the trainee to be developed within the disciplined creativity of film production, enabling the trainee in due course to become a film production professional.

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# 44. Learning film production practices

45. Dreyfus and Dreyfus (1980) suggest that students usually pass through five
46. developmental stages: *novice, advanced beginner, competent, proficient* and *expert*47. (the term *trainee* has been used instead of *novice* and *advanced beginner* in this
48. article). They concluded that skills training must be based on a transparent
49. model of skills acquisition. This allows the factors that facilitate learning at
50. each learning stage to be identified and the progress to be monitored.

51. The process by which experts convey their accumulated knowledge and 52. experience to trainees may take different forms at each stage of the training programme. Experts are at each stage expected to provide guidance on how 1. trainees can learn the skills associated with that particular stage, creating 2. 3. opportunities for, and encouraging trainees to, ask questions and explore their ideas. Experts are required to monitor and record the progress of trainees at 4. each stage of their training, identifying at regular intervals the competen-5. cies that trainees have learned and those that remain still to be learned. It 6. has to be recognized that expert tutors can only give a limited time to such 7. training programmes. It therefore follows that there can be no guarantee that 8. each trainee will satisfactorily complete the training programme (Heiskanen, 9 10. personal communication, 2010).

It is reported that trainees gain a feeling for, and knowledge of, information 11. and communication strategies, information design, the process of envision-12. ing information, best practices and teamwork from practice and subsequent 13. personal experience (Bratteteig and Stolterman 1997; Ehn and Badham 2002; 14. 15. Engeström 2001; Muukkonen, Hakkarainen and Lakkala 1999; Nelson and Stolterman 2003; Tufte 1990; Wenger 1998). In post-production, the topics 16. addressed include information communication strategies, best data backup 17. practices and how to proceed when material is filmed with incompatible mixed 18. media or under a number of different lighting conditions, causing parts of the 19. film material to differ. Moreover, crucial decisions may have to be made during 20. post-production that alter the flow and budget of the overall process, espe-21. cially during the original material phase. The causalities and effects of these 22. decisions are not necessarily clear to trainees and these must be addressed 23. during their training. However, challenges such as these are likely to have 24. 25. been encountered and solved by experienced practitioners, such as alumni of the same film study programme and other professional film practitioners. 26. Trainees need to learn directly through collaborative work with such expe-27. rienced practitioners, as well as through trial and error in undertaking inde-28. pendent projects. This dual approach creates excellent learning opportunities, 29. and enables the trainees to develop flexibility as they progress, but is also a 30. time-consuming method of training, and does not usually occur to the extent 31. that film educators would wish. Further, trainees have to learn to work within 32. limited budgets and exact time schedules from the outset of their training, and 33. this also applies to the resources available on their training programme. 34.

Scaffolding is a process where an expert enables a trainee to proceed 35. beyond her or his current competence through dialogue and demonstra-36. tion. The scaffolding process involves a series of diverse academic tasks that 37. develop the trainee's competences. Currently, film experts in higher education 38. need to be able to draw on a range of academic tasks that foster intellectual 39. development at each step of the film training programme, and be aware of 40. what kind of production projects might introduce learning and when such 41. projects should be introduced. The creation of appropriate dialogues, demon-42. strations and tasks is both complex and challenging, but is central to creating 43. an appropriate post-production training programme. 44.

Bereiter and Scardamalia (2003) describe how expert practitioners draw 45. upon improvisation learned through practice, rather than set formulas. 46. Trainees seek coherence between the different components of their training 47. course, and will make the greatest progress when they are able to see how 48. the different elements of their programme are interrelated and complement 49. each other (Heylighen 2000). In this context, the distinction between profes-50. sional film knowledge and tacit knowledge (Polanyi 1966) is important. This 51. is especially the case when providing trainees with the opportunity to engage 52.

1. in knowledge-building activities and learning through collaboration with 2. expert practitioners. Thus, providing the opportunity for experts and trainees 3. to discuss artefacts that trainees are working on, as Schön (1983) suggests in 4. his work on the *reflective practitioner*, seems to be a most important element 5. in film production education. Through such conversation, educators are able 6. to support trainees in developing their ability to analyse their own designs 7. and work. As Schön (1983) makes clear, expert practitioners know more 8. than they can put into words, and this is why collaborative practice between 9. expert practitioners and trainees is such an essential component of training 10. programmes. Expert practitioners tend to be more effective in film production-11. related activities and tasks for the obvious reason that they are able to draw 12. directly on their professional experience in guiding trainees through this 13. component of their training. This complex interactive and iterative process 14. can be supported by collaborative knowledge-building activities with trainees 15. (Engeström 2009). However, designing a digital tool that facilitates this proc-16. ess presents a complex design challenge.

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### DESIGNING TOOLS FOR NETWORK COLLABORATION

20. The CinemaSense project, which involved groups of hearing film students 21. and D/deaf education students, demonstrated that access to communication 22. tools and technology is important for effective collaboration and knowledge-23. building (Raike 2005, 2006; Raike and Hakkarainen 2009). This applies espe-24. cially in the case of members of minority populations undertaking courses in 25. higher education. There must be a provision in place to facilitate collaboration 26. between members of minority groups and the majority student population. 27. In addition, within university settings, it is essential to understand what is 28. considered valid knowledge and how students and teachers engage in the 29. creation of such knowledge (Raike 2006; Ludvigsen 2008).

30. What constitutes an appropriate and necessary range of film knowledge 31. and skills to enable a trainee to engage in professional practice will involve the 32. student engaging with the many different subjects covered by the course curric-33. ulum, with no particular subject being seen as more important than any other. 34. In undertaking university-based training, trainees need to understand that 35. they are primarily responsible for their own learning: as learners, they are 36. expected to build their expert knowledge. Representations of film produc-37. tions are highly situational, and film-related knowledge is socially shared and 38. constructed. In problem-based learning (such as film-making), information is 39. defined as that which needs to be explained. Instead of a direct assimilation of 40. information, students construct knowledge through problem-solving tasks in 41. collaboration with other trainees and expert practitioners (Wenger 1998).

42. According to Lund and Rasmussen (2008), the focus in learning has shifted 43. from approaching a task as a controlled variable in an individual's learn-44. ing experience, to understanding a task as an object that needs to be inter-45. preted and negotiated by learners. Thus, what individual learners can achieve 46. alone is seen as limited. What is considered to be of far greater importance 47. is that which Vygotsky (1978) refers to as the zone of proximal development. 48. This describes how people, in this case film production trainees, are capa-49. ble of performing in collaboration with others. Digital tools and networked 50. learning, which are increasingly used in universities, increase the possibility 51. of using *double stimulation methods* in learning (Vygotsky 1978), which enable trainees to be in greater control of their own learning. However, Engeström 52.

 (2007, 2009) draws attention to the need to focus on enabling expansive learning and go beyond simply providing staff in higher education with personal instruments for structuring learning activities and obtaining and recording information about students. He argues that the aim of double stimulation is to elicit new, expansive forms of agency in subjects.

Berger and Luckmann (1966) suggest that any given culture does not 6. reside solely in forms of knowledge, but also in social practices and in the 7. manifestations of these practices. In the same way, film-related knowledge 8. can be understood as the product of the social processes of communication, 9 10. interpretation and negotiation. Williams Woolley et al. (2010) suggest that collective intelligence derives from a group's proficiency to collaborate. They 11. put forward as evidence in support of this view the findings of research stud-12. ies they conducted at MIT's Centre for Collective Intelligence and Carnegie 13. Mellon. They divided 699 participants into groups of between two and five, 14. and asked them to undertake a series of tasks. Their analysis of how groups 15. undertook tasks led them to conclude that groups with members who had 16. higher levels of 'social sensitivity' were more collectively intelligent. Moreover, 17. they found that the performance of groups was not primarily due to the indi-18. vidual abilities of a group's members. Williams Woolley et al. (2010) suggest 19. that it is possible to improve the intelligence of a group by changing the 20. members of a group, teaching group members better ways of interacting and 21. providing group members with better 'electronic collaboration tools'. 22.

In summary, we agree with Bereiter and Scardamalia (1993) that collabo-23. rative knowledge-building is a continuous process and that the refinement of 24. knowledge is achieved through collaboration between practitioners. A distinc-25. tive feature of knowledge-building in the field of film production is that such 26. knowledge is not to be seen as an entity that can be stored inside a mind, but 27. rather it is represented in the creation of knowledge artefacts that have value 28. 29. or function in the practice of film production. In considering the design challenges of this project, we formulated a number of questions: what form of 30. digital tool can support the hands-on learning process of trainees in the field 31. of film post-production, and enable meaningful collaboration between train-32. ees and expert practitioners at each stage of their training? How we addressed 33. these questions is described in the next section of the article. 34.

# METHODS AND DESIGN ACTIVITIES

The design challenges were identified through iterative participatory prototyping sessions, involving designers with backgrounds in media production, interaction design, software engineering and film production. This multidisciplinary design team analysed the practices of the post-production process and created a prototype of a collaborative digital learning tool for film post-production.

The participatory design process of the present project is based on 'Design 43. for All' (DfA, universal or inclusive design), which is an inclusive and proactive 44. approach to the design of products, services and environments in order that 45. they be usable by, and accessible to, as many people as possible, regardless of 46. age, ability, culture or situation. Raike (2005, 2006) and Raike and Hakkarainen 47. (2009) demonstrate how joint participation in knowledge-building activities in 48. collaborative design projects, and the use of traditional action research enable 49. the effective development and production of sustainable learning artefacts. 50. An important element of this approach is that the design activity is carried 51. out in close collaboration with the people who will be future users of the 52.

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1. design (Bødker, Greenbaum and Kyng 1991; Henderson and Kyng 1991). The 2. aim was to design an approach that can be embedded in higher education 3. learning practices and which is based on current best practice in the field of 4. film post-production. Crabtree (2003) argues that the design of collaborative 5. systems begins with addressing the requirements problem - how do you know 6. what is supposed to be built? Instead of hoping that a meaningful design 7. emerges from the description of work processes by potential users, collabora-8. tion between designers and such users should inspire a design that addresses 9. emerging challenges. In the case of film post-production, this involves film 10. trainees understanding and experiencing post-production through field 11. support, system administration, documentation, training, management and 12. engagement (both directly and indirectly) with experienced film practitioners.

13. The design process followed a four-phase iterative and research-based 14. design approach, which considers design to be a major outcome of research 15. (Leinonen, Toikkanen and Silfvast 2008). Leinonen et al. (2010) describe the 16. four phases as (i) contextual inquiry: the purpose of this first phase is to under-17. stand the context to be addressed by the research, that is the context in which 18. the application will be used; (ii) *participatory design*: this involves obtain ing input from the potential users of the design (Ehn and Badham 2002); 19. 20. (iii) product design: the creation of prototypes that can mediate design ideas 21. between the designers and the potential users; and (iv) *software as hypothesis*: 22. the development of functional prototypes.

23. The main research activities undertaken to understand the context took 24. place during a workshop attended by the designers and the collaborators. As 25. suggested by Leinonen et al. (2010), further work was undertaken following 26. the workshop, which also informed contextual understanding. In the initial 27. workshop, artefacts created by the collaborators, such as concept maps (Novak 28. and Gowin 1984: later 'C-maps') of the post-production flow process, visual 29. interface prototypes and a draft version of a post-production manual, were 30. used as a means to identify and clarify initial questions.

31. Four two- to three-hour-long participatory paper prototyping sessions 32. were held involving the designers and the design participants. As the design 33. team was small, all designers participated in these sessions, which facilitated 34. information sharing throughout the design process. During the sessions, the 35. initial information was discussed, using the prints of the C-maps (Figure 2), 36. the interface suggestions and photographs of early whiteboard drawings as 37. inspiration. While the discussion took place, the designers used coloured 38. pencils and adhesive notes to map each stage of the post-production proc-39. ess on a large sheet of paper. At the last prototyping session, further design 40. recommendations were made. The paper prototyping sessions provided an 41. in-depth contextual understanding of the post-production process and identi-42. fied the design challenges and opportunities to be addressed.

43. The artefacts that resulted from the paper prototyping sessions were used 44. as the basis for the next design stage, which was conducted without inform-45. ants. This included the visual design and programming of an interface proto-46. type. During the visual design activities, the initial paper prototypes were 47. analysed and redesigned through iterative visualizations. Based on this visual 48. design, an HTML and CSS software prototype was developed, which allows 49. basic interactions to be carried out, such as colour changes. The close collabo-50. ration established between the visual designers and programming designers 51. during the earlier phases of the project facilitated communication during this 52. crucial phase of the design process.

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# VISUALIZATION: DESIGN OPPORTUNITIES AND DESIGN RESULTS

In addressing the design challenges presented in section 'Design challenges in film post-production design in higher education' of this article, three main design tasks were identified: (i) visual representation of each phase and the key components that comprise each phase; (ii) visual cues for project-specific information; and (iii) peer documentation of expert knowledge. These design tasks informed the design of the learning tool concept. Figure 1 illustrates the artefacts used in the creation of the prototype post-production tool.

9 We recognized that the inclusion of a timeline would provide a useful 10. means of visualizing the post-production process. In the process of creating 11. the paper prototypes, we were able to identify the key steps that needed to be 12. visually represented on the timeline. In designing more dynamic digital inter-13. face prototypes, we were able to identify and create visual cues for project-14. specific information. The design of the prototype post-production learning 15. tool enabled us to determine how we should document expert knowledge. 16.

#### The visual representation of the phases and key steps

The visually rich material, in particular the C-maps created with the IHMC 19. CmapTools software (Figure 2), which the expert collaborators provided, 20. proved to be inspirational input during the design process. These artefacts 21. enabled us to recognize that the timeline visualization of the main phases 22. of the process would support the learning of the post-production process by 23. addressing difficulties experienced by trainees, in particular their conception 24. of the overall post-production process. 25.

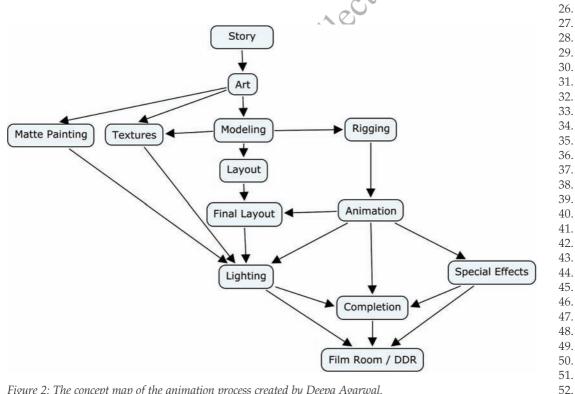


Figure 2: The concept map of the animation process created by Deepa Agarwal.

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The first participatory paper prototype workshop resulted in a note-based
 paper prototype (Figure 3) that visualizes the main phases of the post-production
 process. The prototype was used to discuss, clarify and organize the main phases
 with the participant, using differently shaped and coloured paper notes.

5. As a consequence of several design iterations of the paper prototype in 6. collaboration with the participant, we removed excessively detailed descrip-7. tions of steps and optional software recommendations. Although the duration 8. of different phases varies considerably (e.g. the online phase takes longer than 9. choosing the production medium at the start of the process), the duration of 10. each phase is represented equally. During the iterative paper prototyping, key 11. steps and decision-making points were identified and included. Examples of 12. these include checking the flawlessness of the metadata after the film has been 13. digitized, and visual cues for budget management and for creating data back-14. ups. The backup reminders occur with important project milestones, which 15. enables each phase to be clearly demarcated. Figure 3 shows the phases in the 16. form of diamond-shaped notes.

17. The creation of the paper prototype enabled the 'trainees' to gain an
18. in-depth understanding of the project context. This suggested that the
19. phase visualization could serve as an appropriate representation of the
20. post-production process for the navigational interface of a digital learning tool.
21. The phase visualization shows the most important phases and all concurrent
22. steps in one representation.

23. Based on the paper prototype, digital interface prototypes were created 24. by members of the design team. In discussion with the participant, it was 25. agreed that the learning tool should visually differentiate sequentially fixed 26. post-production process phases from those that may shift and overlap. It was 27. further agreed that the tool should enable trainees to arrange the latter in 28. accordance with particular project requirements. This personalized visualiza-29. tion capability was considered also to have the potential to support individual 30. reflection by trainees, enhance communication within teams, and facilitate 31. collaboration with expert practitioners.

32. To support trainees in developing good data backup practices, visual cues 33. were included that remind trainees at important milestones to create back-34. ups. In relation to project budget planning, it was recognized that trainees 35. need to be able to enter budget updates, change the budget in the interface 36. and receive immediate feedback on the budget implications of a path change. 37. It was agreed with film production experts that budget-related information 38. should be transparent and accessible to all team members. Figure 4 illustrates 39. the digital interface prototype, including shifting and fixed phases, as well as 40. the cues for backups and budgeting.

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# 43. Peer documentation of expert knowledge

Documenting expert knowledge and making it accessible to trainees is an impor-44. 45. tant component of training programmes. When confronted with difficult situa-46. tions, or making decisions that have major budget implications, direct guidance 47. provided by experienced practitioners based on their experiences of similar situ-48. ations can be invaluable, and of far greater value than the generalized guidance 49. that can be found on social media resources. Expert insights on how to tackle a 50. challenging situation may indicate how a problem can be addressed, but cannot 51. be used as a formula to be followed in a step-by-step manner. The challenges 52. that film practitioners encounter during the post-production process are largely

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project-specific and vary immensely. Based on conversations with the design1.participant, it was agreed that expert knowledge should be linked directly to2.the post-production phase that it addresses. The idea was to enable trainees to3.browse through expert commentary on issues relating to each specific phase.4.

A vital objective of the design concept is to create the opportunity for 5. students, faculty members, alumni and professional film practitioners to share 6. and transfer tacit knowledge on an ad hoc basis (Gibson 1979). The meth-7. ods by which this could be achieved would include the asking and answering 8. of questions, retrieving information and editing existing information. Hence, 9 10. the post-production phase visualization is complemented by a *wiki* space, for film practitioners to view, edit and add information or examples relevant to a 11. particular phase. In order to enable the entry of local and personal content, as 12. well as to encourage the participation of practitioners from different sectors, 13. the wiki can be edited by anyone. The use of HTML allows, for example, inte-14. grating open source project content, such as that to be found on Wikipedia. 15. Combining the phase visualization with a wiki allows the editing of infor-16. mation in context. By moving the mouse above any of the post-production 17. phases, a hovering window presents a short description of the phase and its 18. requirements. Clicking the phases offers a more elaborate description and 19. explanation. The wiki loads under the visualization without reloading the 20. page. Figure 5 illustrates the collaboration design tool concept, including 21. mock-up wiki entries for the offline phase. 22.

Although not functionally implemented, a visual mock-up of an administrator panel for the wiki was designed, and this can be seen in Figure 6. It was considered important to include within the administrator panel the facility to edit information in context.

Figure 6 also illustrates a second administrative tool, that of Colour Utility. 27. Colour Utility is a simple colour selection and grouping tool, through which 28. the colours of the interface can be changed. This facility allows each phase, 29. step, repetition and key step of the post-production process to be distin-30. guished by a different colour. This categorization by colour coding allows an 31. interrelationship to be made visually evident, for example the steps involved 32. in a particular phase, repétitions and distinguishing between an actual activity 33. and additional information about that activity. Administrators can change the 34. colours of any group. Colour Utility was developed with jQuery, a JavaScript 35. library, to allow instant feedback on selected colour changes upon refreshing 36. the page. Currently, reloading the page resets the colours. A colour swatch 37. grid with a limited selection of colour choices opens upon selection. Additional 38. colours can be added with standard hexadecimal codes. Colour Utility was 39. designed as a separate module that can be bound with HTML pages that use 40. standard Cascading Style Sheets (CSS) for colour definition. At this time, not 41. all functions of the Colour Utility tool are fully developed, and work is on 42. going on the prototype. 43.

# DISCUSSION OF POSSIBLE FURTHER DEVELOPMENTS

The development of film-related knowledge involves epistemological change47.in which trainees build upon personal knowledge and, through training, learn48.how to engage with, and produce critical reflective judgements as exhibited by49.experts in the field of film production (Honkela et al. 2000). It follows that film50.educators need first to define the entry-level and base knowledge required51.to enter the profession. Training programmes, through their curriculum,52.

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structure, learning tools and facilities, need to enable trainees to access, inter pret and evaluate information, and provide access to a range of experiences
 in each facet of film production and the opportunity to engage and collab orate with experts in film production. As a consequence, on completion of
 their training, they should have the ability and technical competence to be
 employed in a professional capacity in film post-production.

In order that trainees gain maximum benefit from training courses, it is
 necessary for educators to provide students with guidance, the tools to develop
 their learning and the capacity to collaborate in ways that directly relate to film
 production. As suggested earlier (in section 'Learning film production prac tices'), an educational programme based on the concept of *scaffolding* is seen
 as being especially suited in enabling film production trainees become reflec tive, professional practitioners in the field of film production (Schön 1983).

14. The conceptual construct of film production is complex, and educators
15. based in higher education institutions need to give particular attention to
16. the role of *activity-based learning* in such training programmes. The form this
17. takes, and how it is organized, needs to be informed by research evidence on
18. how situated learning in relation to film production may be influenced by the
19. educational, social and linguistic context in which it is conducted.

In the next section we consider the potential for further development
of the prototypes, and ideas on how learners can be more actively engaged
in their own learning during their training in relation to each phase of film
production.

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# DYNAMIC VISUALIZATION OF INDIVIDUAL PROJECT PATHWAYS

In discussion of the digital prototype with the design participant, the clear need for other project-specific information, such as progress, dependencies and deadlines, was recognized. In order to support collaboration between learners, a function that generates a pathway through the interface, high-lighting the stages and possible dependencies, and allowing the updating of project progression, was conceptualized (Figure 7).

33. Through such a personal project pathway, the effects of early process deci-34. sions could be visualized, enabling trainees to compare how changing partic-35. ular variables could affect outcome media, the project budget and the project 36. completion schedule. In order for the project path to appear, the distribution 37. channel, film material, resolution, aspect ratio and tools to be used have to 38. be selected. A line on the interface shows the steps that the project needs 39. to follow, and warns about upcoming dependencies and requirements. The 40. visualization could also assist learners in navigating production phases, and in 41. communicating their choices to team members and to experts. It was concep-42. tualized that, as the project progresses, learners would be able to update the 43. state and schedule of specific, simultaneous and flexible phases of the project 44. by horizontally moving the phases that are illustrated as blocks under the 45. main production diagram (Figure 7). The use of the visualization facility allows 46. film team members with different roles to recognize if a phase of the project 47. requires their involvement.

48. Effective collaborative knowledge-building requires the enthusiastic
49. engagement of students and a diverse range of contributions from teach50. ing staff committed to the process. Well-designed and planned networked
51. learning is seen as making a significant contribution in the training of film
52. production trainees. The process needs to incorporate *on-location* instruction

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and interactions between the trainees and teachers, film practitioners and 1. industrial stakeholders. On-location instruction is seen as critical, based on 2. Vygotsky's (1978) construct of the zone of proximal development - nothing is 3. considered more important in film production training than a true engage-4. ment between trainees and experts in film production. It was recommended 5. that a printing and screenshot feature of the post-production timeline be 6. included. Paper prints or screenshots taken during the process could be used 7. as artefacts for reflection on changes made during or after production, and 8. for discussing phase dependencies on location, where the online learning tool 9 cannot be accessed. 10.

## Collaboration with industry experts

13. It is valuable to invite industry experts and academic researchers in the area 14. of film and post-production to contribute advice and knowledge to the wiki 15. pages, in particular to share accounts of the challenges and problems that they 16. have encountered, and the solutions they identified. The design participant 17. proposed that the repository of this collective knowledge should be accessible 18. to anyone who is interested. This would, in the view of the design participant, 19. encourage more experts to participate (Lohijoki, personal communication, 20. August 2011). The design participant considered the issue of the inclusion 21. of incorrect information not to be a matter for concern. The design partici-22. pant was confident that incorrect information would be detected quickly from 23. within the community, as the community of film professionals in Finland 24. is not large in number, and is made up of specialists in every phase of film 25. production who are known to one another. It was anticipated that people not 26. interested in film would have no reason or wish to contribute to such a repos-27. itory. However, concerns were raised that a publicly accessible repository 28. could inhibit trainee participation. Design participants expressed a concern 29. that trainees may worry that sharing their experiences on a public forum could 30. result in unanticipated consequences in how they are perceived within the 31. rather small Finnish film community. 32.

# Participatory design workshops with film trainees

It has been demonstrated how children and adults can learn about new areas of<br/>interest through designing software and games collaboratively with others (Kafai<br/>1996, 2003). These projects aim in particular to foster young people's interest<br/>in science and engineering. The collaborative design of the post-production<br/>prototype described in this article demonstrates how the design of software in<br/>multidisciplinary teams could, in a similar way to that described by Kafai (1996,<br/>2003), enable trainees to learn film-specific expert practices.35.

During the participatory design sessions of this project, the designers42.undertook the role of film trainees. They participated in classroom activities in43.the role of trainees and were taught by the expert participant about particular44.post-production practices. They learned about the particular film production45.context from the design participant, who used the paper prototype as a teach-46.ing tool. These exercises enabled the team to form a clearer understanding of47.how the film post-production process should be presented.48.

The documentation of expert knowledge by academic and industry experts49.could provide the basis for a far closer engagement and collaboration between50.trainees and expert members of the film community. The availability of up-to-51.date, peer-reviewed information, in addition to the information provided52.

as part of the training programme, is seen as providing a much enhanced
 knowledge base, as well as a facility that enables and encourages discussion
 between participants with common interests.

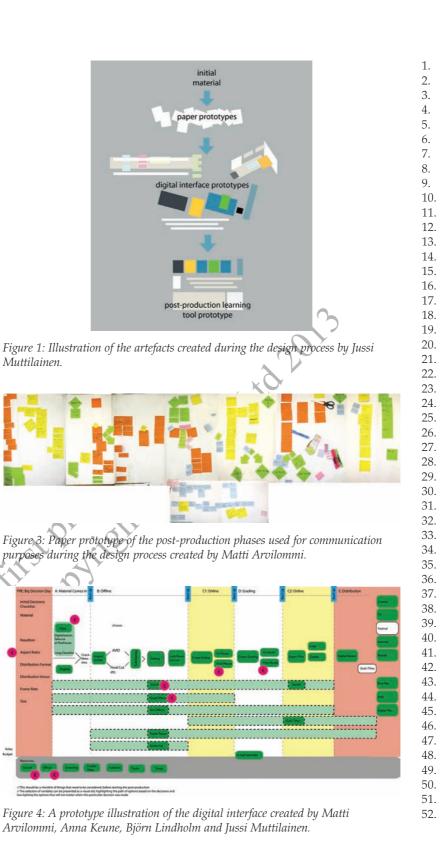
4. In furthering the development of the learning tool, we will seek to incor-5. porate not only expert views, but also the views of trainees. Although visu-6. alization-based collaboration with trainees represents a more challenging 7. approach, we suggest that this approach provides a training programme that 8. can be tailored to the individual needs of each trainee in a way that 'universal' 9. approaches to visualization cannot provide. It is a concept design that equally 10. allows for the training programme to recognize and build on the knowledge 11. that trainee film-makers bring to their course, or obtain outwith their course 12. during their training. In evaluating the concept design with the expert partic-13. ipant, specific ideas and open questions were identified, which we plan to 14. further explore with film trainees.

15. The use of the current version of the post-production prototype as a teach-16. ing tool in participatory design workshops enables the students to place their 17. learning activities within the wider context of their training programme, and 18. identifies possible strategies and tools that can facilitate their learning. Their 19. existing practices, as well as common misconceptions, can be used to inform 20. teaching, and the graphic design of how this information can be presented 21. and utilized within teaching tools. We believe that trainees and experts should 22. be able to add tags, linking to the wiki space, as one possible way of adding, 23. editing and browsing information. The design participant expressed the view 24. that uncommon or rarely used applications of software should not be refer-25. enced through tags on the interface, as the university should be seen to be 26. engaged in the promotion of good practices rather than software applications. 27. Nevertheless, in the view of the design participant, this information should 28. not be omitted entirely. Depending on the technical provision made avail-29. able by the university, the visual predominance of single tags could change. 30. The project team consider controls for enabling accounts of film production 31. experiences by trainees and expert practitioners to be entered into the knowl-32. edge repository, the detailed indexing of content to facilitate access and the 33. dynamic visualization of personal project pathways to be important ways in 34. which the current prototype could be significantly improved.

35. It is recognized that the experiences of current and past trainees can 36. make an invaluable contribution to the training of the next generation of 37. film production professionals. It is proposed that the views of current and 38. past trainees be obtained on their experiences of progressing through each 39. phase of their training. In addition, it is suggested that they be asked what 40. advice they would give to trainees about commencing their training, and in 41. doing so describe the significant challenges they faced during their training, 42. errors they made, turning points in their training, tools they found valuable 43. and what information they would recommend be added or removed from the 44. post-production timeline visualization. The inclusion of budget information 45. is seen as important. An earlier version of the learning tool included *financial* 46. markers that identified critical points in the process at which funding would 47. need to be utilized.

48. The project team believe that the prototype concept described in this arti49. cle, a tool to enable collaboration between academic and industry members
50. in the training of film production professionals, has the potential to deliver
51. significant advances in how trainees are trained and how they can be more
52. effectively involved in their own training.

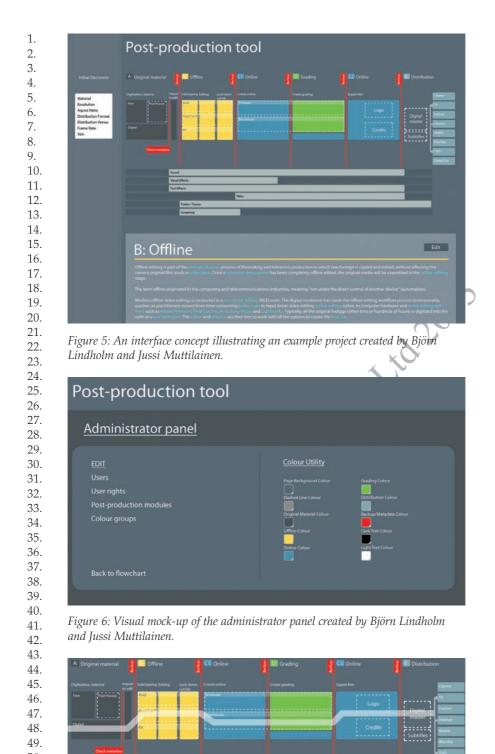
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Concept design for a collaborative digital learning



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52. Figure 7: Clipping of post-production interface with conceptual project path created by Björn Lindholm and Jussi Muttilainen.

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# CONCLUSION

2. This article presented information on a concept for a digital learning tool in 3. relation to film post-production, and in so doing sought to contribute to the 4. discourse on collaborative film education. We hope our findings will form the 5. basis for a more in-depth analysis of the role of social learning in relation to 6. film production. It should be emphasized that a 'learning environment' is not 7. an entity that can exist independently of learners, forms of teaching or the 8. participation of other stakeholders (Bandura 1977; Engeström 2009). Within 9 a learning environment, individuals construct new knowledge, especially in 10. their role as contributing partners in the collaborative film post-production 11. process. Seeing a student as a contributing partner challenges certain existing 12. practices in higher education. Every student is a unique individual, with their 13. own personal interests, developmental goals and aspirations, who is devel-14. oping their personal path through their studies. This is particularly apparent 15. in training programmes based on a project-based learning approach to film 16. education. Each project in which students are involved, and each different 17. group in which they participate, offers the trainees unique opportunities to 18. develop their competencies and, over the course of their programme, become 19. professionally proficient in the use of conventional tools, and skilled in the 20. practices involved in post-production. They are then in a position to employ 21. these tools and practices to articulate their unique perspective through their 22. contribution to film production. They are active learning trainees, conscious 23. of the need to become skilled collaborators with their peers. The prolifera-24. tion and availability of social media, and the way in which it can support 25. social learning, challenges conventional notions of novice and expert, amateur 26. and professional. At the same time, it provides new opportunities for staff 27. to develop training programmes based on the concept of scaffolding, critical 28. thinking and formative interventions, rather than traditional class lectures and 29. the use of rote learning.

30. The design team, and Aalto University's Film Department with whom the 31. team closely collaborated, view the post-production learning tool prototype as 32. a potential free and open public repository, for use in particular by academic 33. and industry-based film practitioners. The Aalto University Film Department 34. have suggested that the collaborative building of the knowledge repository 35. could present opportunities for strengthening ties between the department's 36. staff and students, and that alumni of the department could continue to be 37. beneficiaries of the repository long after their graduation.

38. The development of the digital learning tool is seen as a means of provid-39. ing good T-shaped skills of direct relevance to graduates in developing their 40. professional careers. The need to develop both a trained professional and a film 41. artist is reflected in the evolving nature of digital learning tools. Through their 42. training course and placements, trainees learn important generic skills that will 43. enable them to become experts capable of coping with continuous change in 44. film technology, work practices and production processes. Planned and chance 45. opportunities for social learning will prepare trainees to effectively adapt to 46. changes in media production requirements. The proposed learning tool-based 47. model encourages a creative engagement with formal production processes by 48. incorporating a synchronized flexibility that encourages trainees to consider 49. options and variants without placing excessive demands on faculty members. 50.

In conclusion, in the view of the design participant, the design concept presented here could add considerable value to university-based film

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1. post-production training, if further developed into a functioning prototype. 2. The further development of the prototype, in collaboration with film train-3. ees (as discussed in section 'Discussion of possible further developments'), 4. is seen as providing a most valuable opportunity to develop their capacity for 5. knowledge-building. The design participant, the design informant and Aalto 6. University Film Department collaborators share this view. All are agreed 7. as to the value of further investigation and development of the presented 8. concept. We therefore encourage anyone who shares our interest to build on 9. the concept design and ideas presented in this article in order to develop a 10. functional tool that addresses the challenges involved in enabling trainees to 11. become qualified professionals in the field of digital film post-production.

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